



The Great Recovery

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Market Presence

- Founded in 1866 and headquartered in Columbus, Ohio
- \$123 billion in bank assets
- 7-state retail banking franchise: Ohio, Michigan, Pennsylvania, Indiana, West Virginia, Illinois, and Kentucky. Also, an office in Florida.
- 839 branches; 1,322 ATMs
- 31 Private Banking Offices
- \$19 billion in managed assets for individuals and institutional clients
- Listed on Nasdaq, Ticker: HBAN
- Member of S&P 500 Index

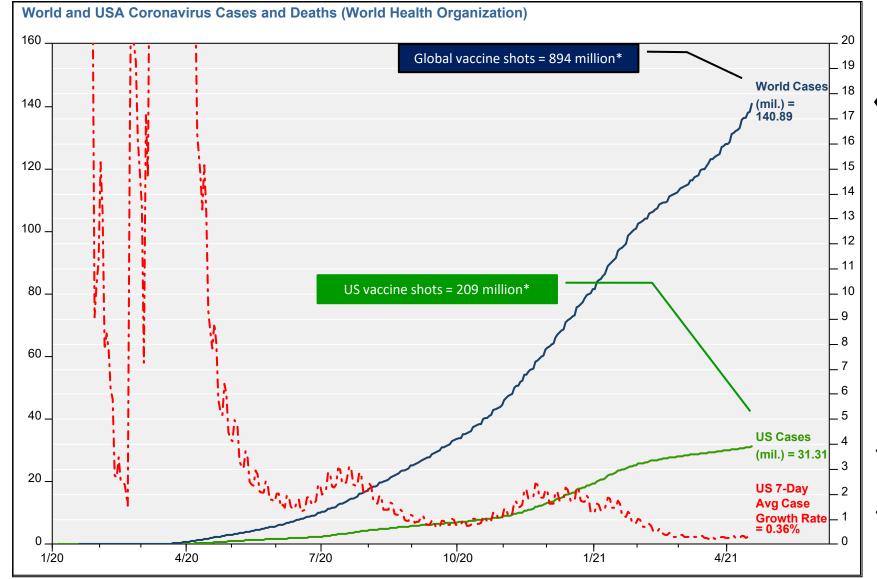




Early 2021 Virus vs. the Vaccines

Global Coronavirus Cases -

2021 is about getting the vaccines administered







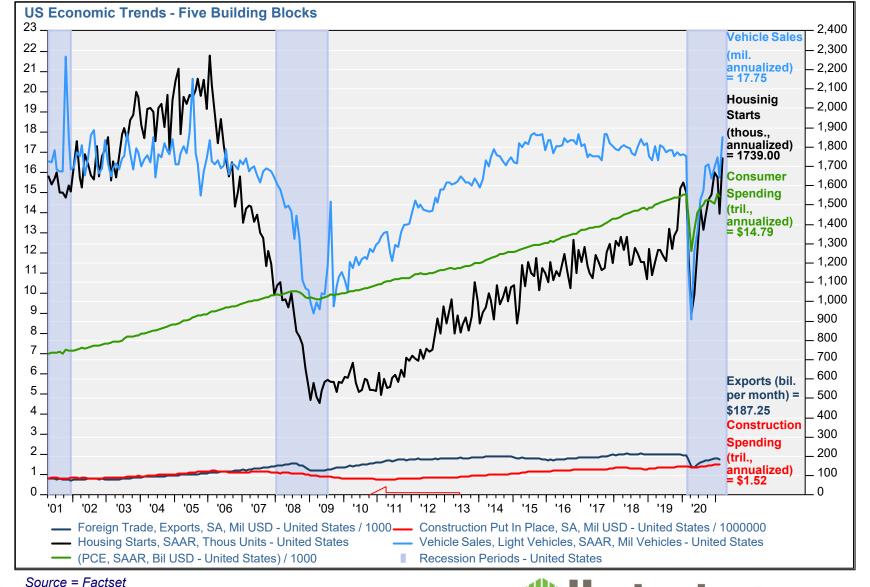




US Economy Lift Off

US Economic Trend –

Recovery in activity is well underway







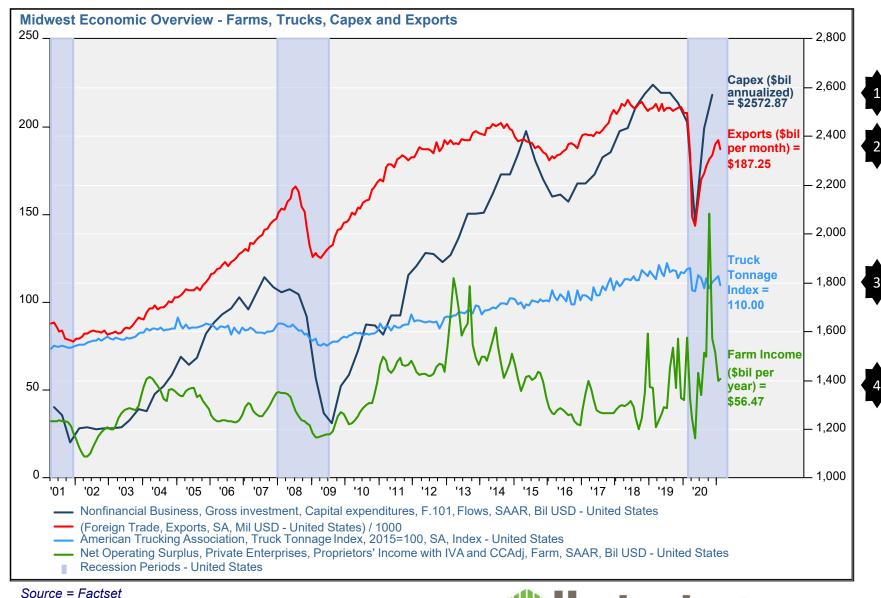






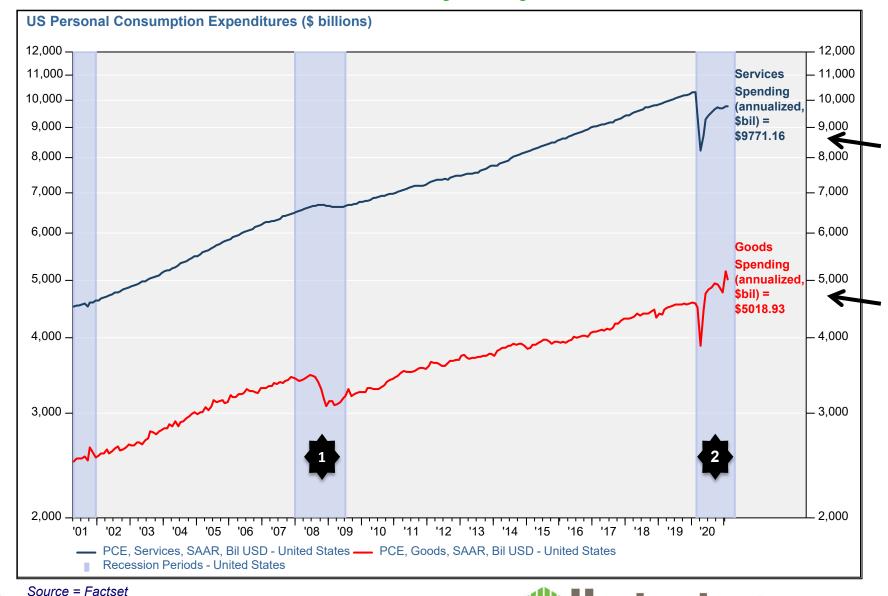
Midwest Economic Trends -

Mixed recoveries



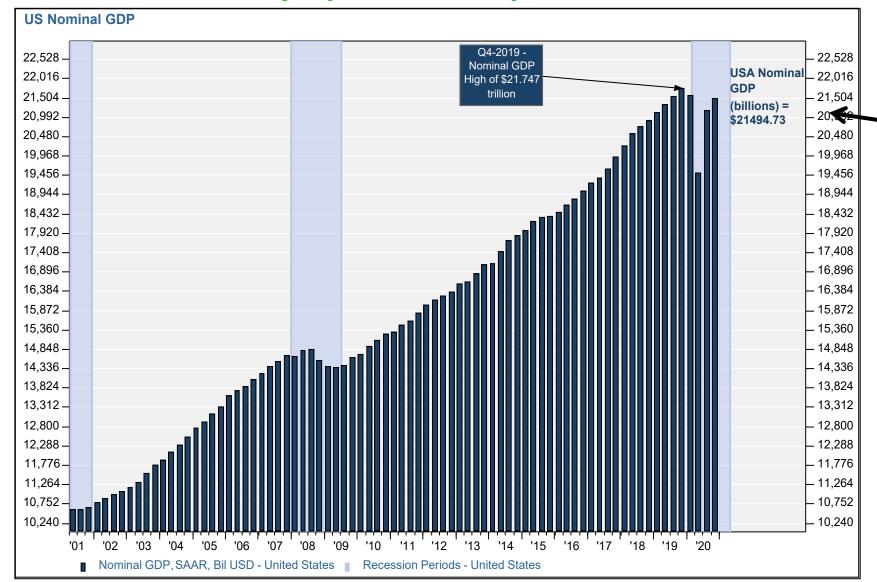
US Consumer Spending Trend –

Goods has recovered; Services in-focus for 2021



US Economic Trends –

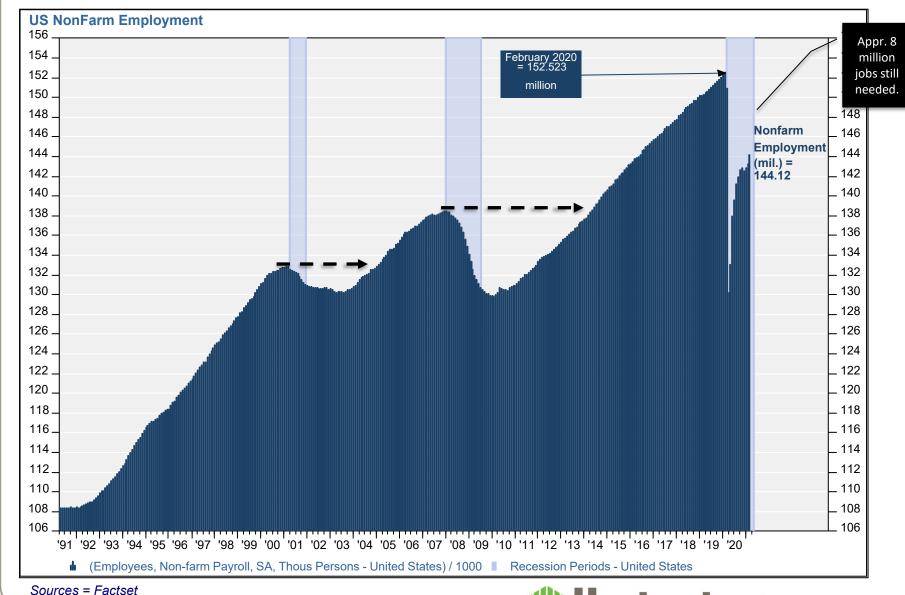
Nominal GDP should fully recover this year



Sources = Factset

US Employment Trend –

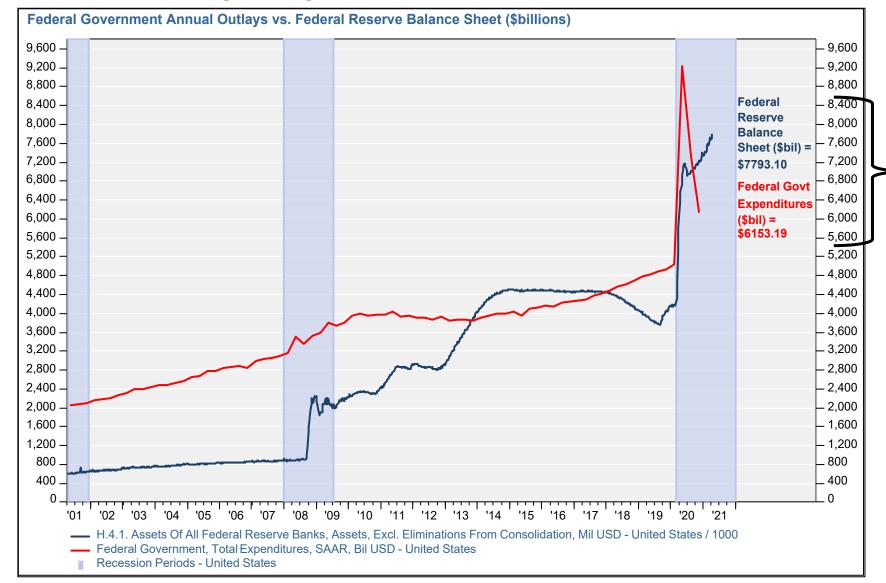
Rehiring should improve in the Spring



US Policy Twin Tailwinds

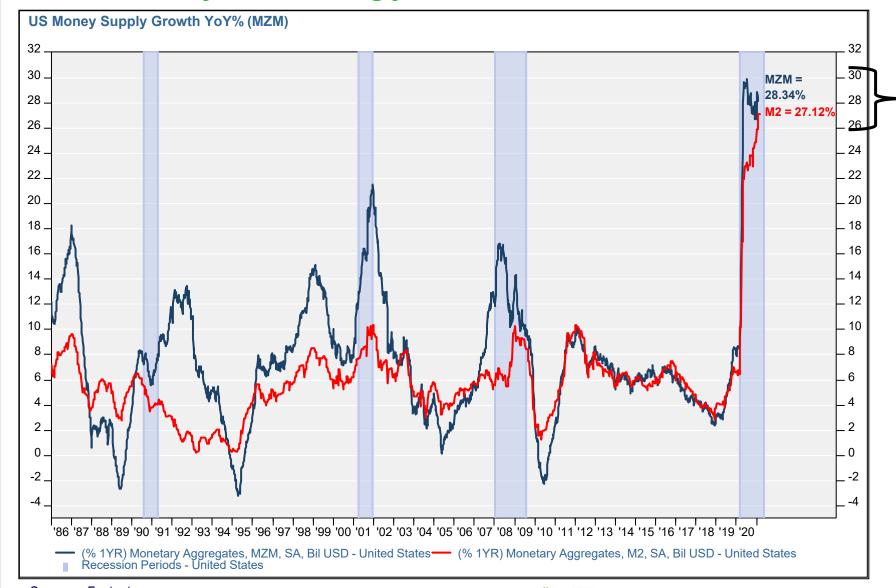
US Monetary & Fiscal Policy –

Twin Tailwinds of Policy



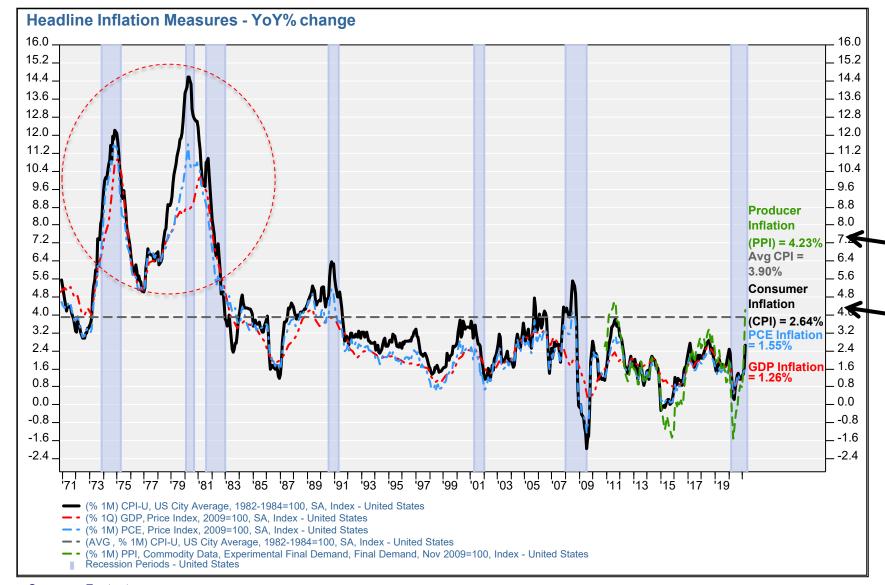
US Money Growth –

Record levels of cash looking for a home



US Inflation –

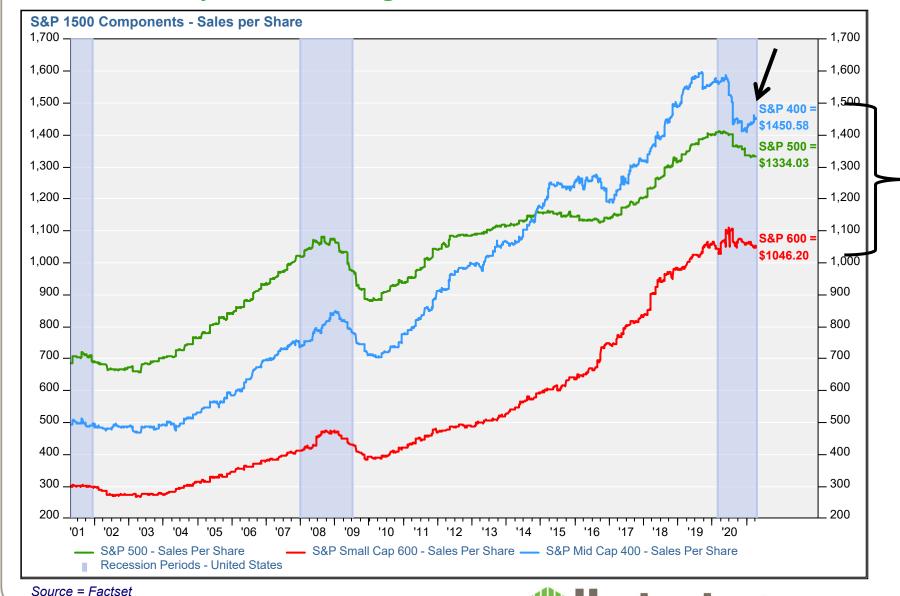
Staying calm...for now



US Business Gearing up for the future

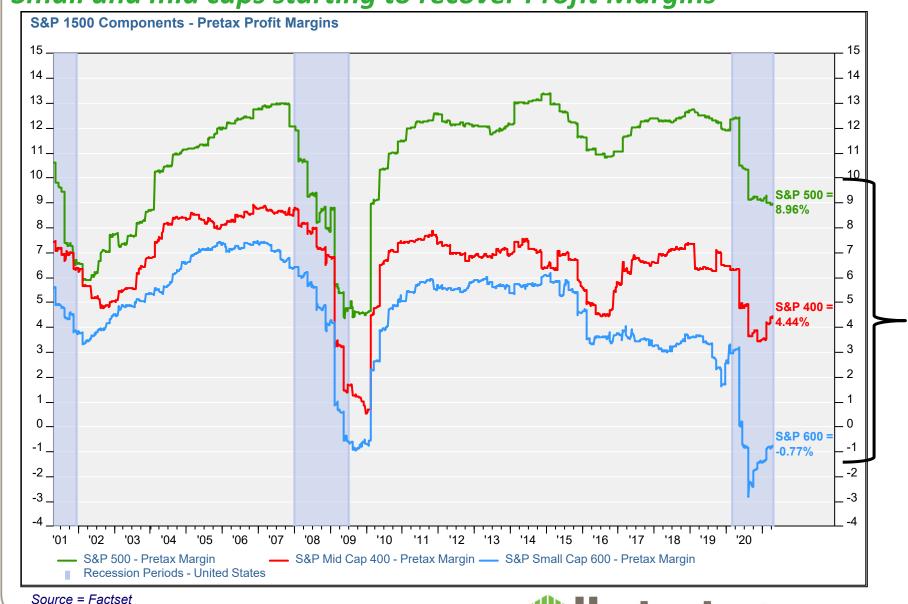
US Business Trend –

Mid-sized companies starting to recover Sales



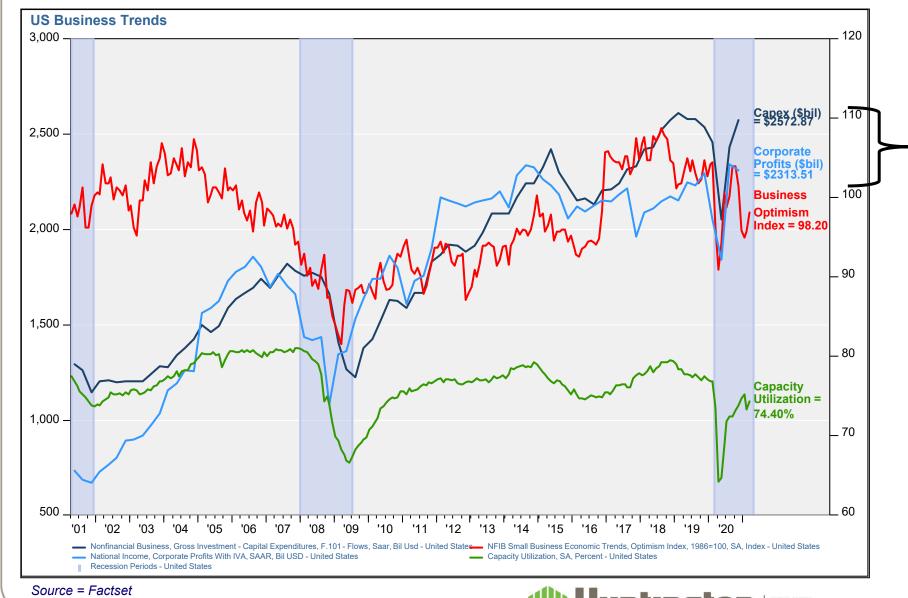
US Business Trend –

Small and mid caps starting to recover Profit Margins



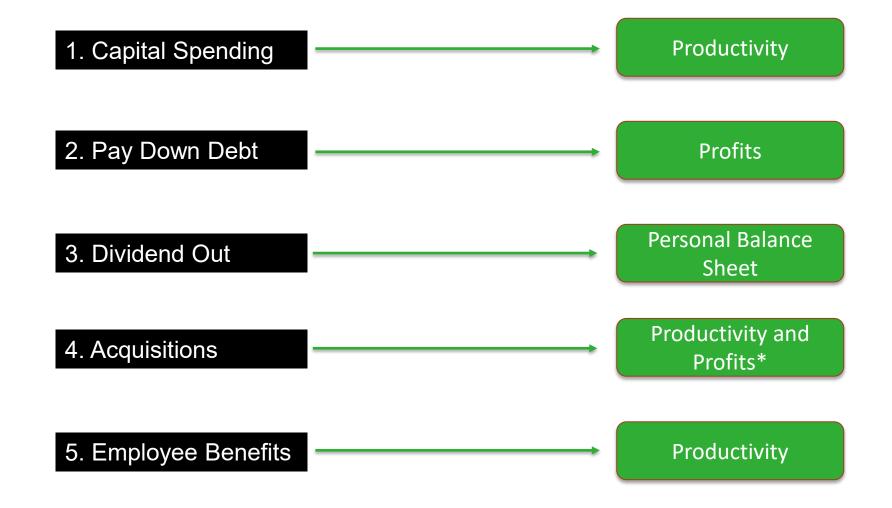
US Business Trend –

Profits and CapEx recovering



Capital Allocation Themes –

What is the best strategy for my company?



^{* -} M&A that is focused of geography, technology, new product, market share or efficiency



Market Trends Beyond the virus

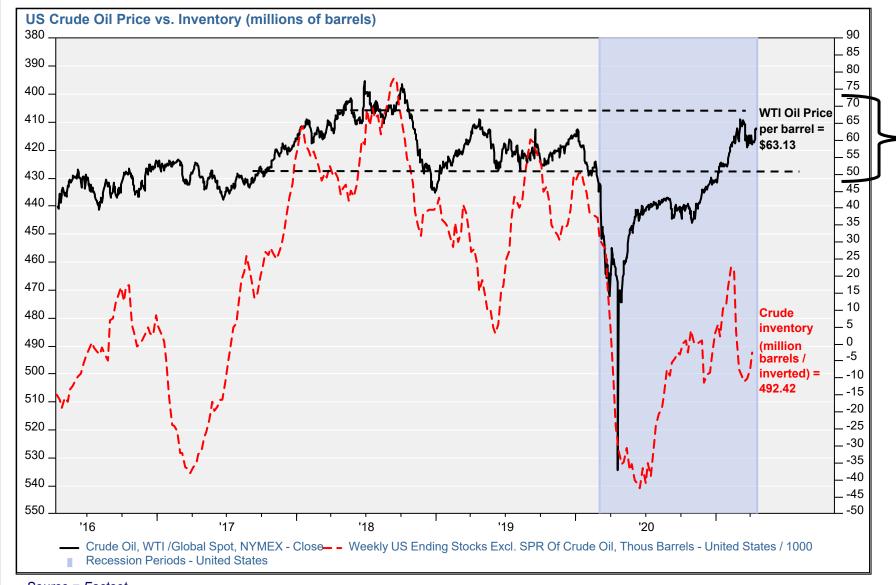
US Bond Yield Trends –

10-year treasury yield back in its pre-pandemic range



Crude Oil Trends -

Crude Oil is back in its pre-pandemic range



Stock and Copper Trends -

Copper and Stocks are both well above their pre-pandemic ranges



2021

- 1. Trends
- 2. Calls to Action

Great Recovery 2021 –

USA trends we see this year

- 1. The virus is being brought under control in the US, though Europe is still struggling.
- 2. 2021 will be the year of the Great Recovery versus 2020 as the year of the Great Lockdown.
- 3. We suspect Washington will focus on debt-financed stimulus in 2021 (American Rescue Plan, American Jobs Plan and Made in America Plan), then pivot to other policy objectives in late-2021 and 2022.
- 4. Central banks will stay on-hold in 2021, as there is little appetite to cause any economic or market damage.
- 5. Bond market yields are likely to drift higher as inflation drifts higher in the near-term. The focus will be increasingly on inflation during 2021.
- **Stock investors will be rained-on** by dividend increases/resumptions, stock splits and stock buyback announcements with the rebounding corporate profits in 2021.
- 7. Stock markets remain sector, style and market cap rotational. Unprecedented money growth, combined with a strong economic recovery and low yields could push stocks even higher into the Spring/Summer.
- 8. Commodity prices have rebounded sharply higher with the unprecedented money growth and a global economic rebound (ex Europe). Commodity gains are good for producers but will bring rising inflation in 2021.
- 9. Downtowns of large US cities and small business are likely to continue to struggle to get back on their feet in 2021. However, never underestimate the resiliency of both.
- 10. Business will need to adapt to evolving work, entertain, educate and shop-from-home habits by consumers.



2021 – Calls to Action

- 1. Business What is my continuity/exit plan?
- 2. Business How do I secure the next generation of workers?
- 3. Business What am I doing to increase sales & productivity?
- 4. Business What am I doing to improve my balance sheet?
- 5. Business Am I ready to operate in a brave new virtual world?

- 1. Consumer Do I have my target cash need accumulated?
- 2. Consumer How did my investments navigate 2020? How am I now positioned?
- 3. Consumer What am I doing to improve my personal balance sheet?
- 4. Consumer What family work/life adjustments will I need to make in 2021?
- 5. Consumer Is my estate plan up-to-date?



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